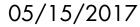


PARTNERSHIP PROPOSAL





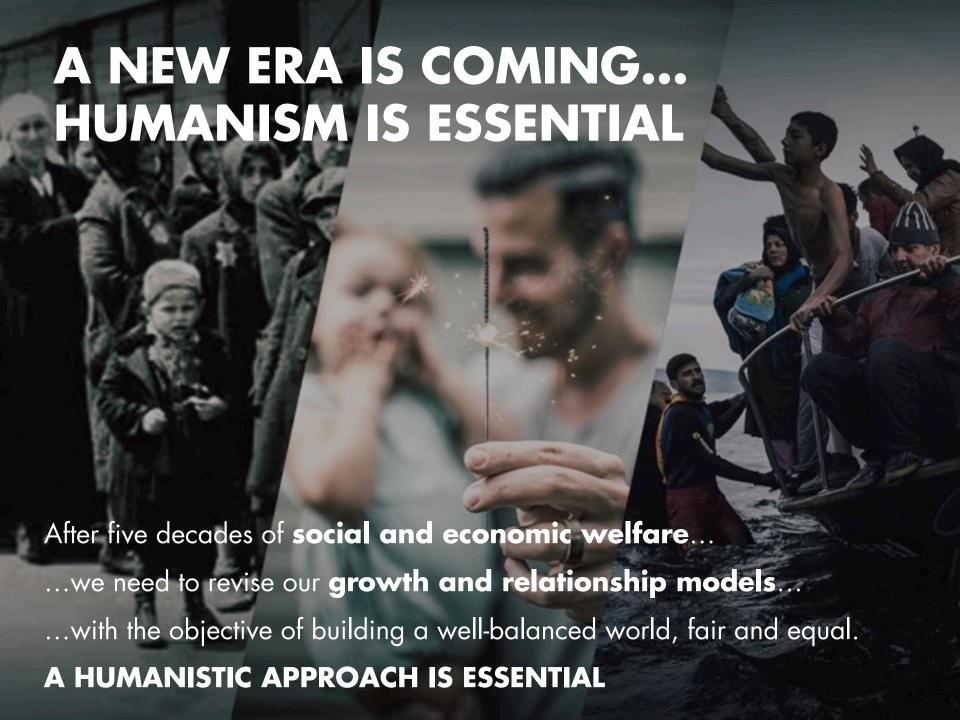
Summary of the proposal

- In a world with escalating risks, we need positive initiatives, humanistic approaches and a
 long-term set of mind more than ever. Hence, culture must play an essential role in the
 construction of a better future, more human, fair and well-balanced. Fair Saturday is
 born at this juncture, a cultural festival with a social impact that takes place the
 day following Black Friday in many cities from all over the world.
- Fair Saturday is a global cultural movement, open and participatory, where thousands of
 artists and cultural entities of a broad range and of all artistic disciplines gather together
 every last Saturday of November and performing different places within the participating
 cities. All with the objective of triggering an unprecedented mobilisation rooted in
 art and culture and collaborating at the same time with social projects that the
 artists choose. And thereby creating a unique, positive and transformational day.
- Since its recent creation, Fair Saturday has become **one of the biggest cultural mobilisations with a social impact**. Resulting in the 2016 edition in 365 shows celebrated in 66 cities, hand in hand with more than 150 social projects and reaching more than 100,000 **people**. The case of Bilbao, its place of birth, should be highlighted.
- ISBEM as the official partner of Fair Saturday in Italy to launch the project in Italy. Potential collaboration through a license system to launch Fair Saturday in Pisa and Mesagne.













We are switching from "rigid nations" to "living countries"...

...with a prominent role of cities, main players in this period of change...

...as well as the **culture** and **values** each city breathes.

TIME FOR CITIES, CULTURE AND VALUES. AND PEOPLE.

ALERT! SHORT-TERMISM... WHAT ABOUT THE LONG TERM?

We won't wait for a tree to grow. To read a book has become unusual. The benefits and the quarterly earnings prevail.

The **long term** is **forgotten**. As well as the **planet**. And our future generations' **sustainable welfare**.

LONG TERM VISION AND PROJECTS ARE A MUST



In times of materialism, of "having"...

...we must hold on to art and culture. Hold on to "being"

Culture will help us create, grow, restore and develop humanism...

...to bring **communities** together being respectful with different identities and cultures.

CULTURE HAS NEVER BEEN AS NEEDED AS IT IS RIGHT NOW









WHAT IS FAIR SATURDAY?



"THE BIGGEST CULTURAL MOBILISATION WITH A SOCIAL IMPACT"

A global disruptive cultural movement...

...based on the **open and participatory** organisation of artistic and cultural activities...

...every last Saturday of November...

...each one of them supporting different social projects.

WHY FAIR SATURDAY?

"Art and Culture are not important, but essential for our future"

- To trigger a mass mobilisation of people around art and culture and then increase the cultural GDP.
- To make people think about the essential value of artists, cultural
 entities, the creative industry and social causes..
- To recognise, support and generate funds for social causes.
- To create inclusive societies, reinforcing the importance of supporting people in need.
- To bring **people and cities together** through art and culture, with regard to individualities.

WHEN? LAST SATURDAY OF NOVEMBER

The end of November is a time when people are already thinking about Christmas, predisposed to start buying. In that context, a new movement rises to place art and culture at the heart of society with the objective of building a better society.

Thursday	Happy Thanksgiving!	- Beggining of Christmas Season		
Friday	BLACK FRIDAY	- Busiest shopping day of the year		
Saturday	Fair Saturday	 Cultural movement, open and participatory Art and culture essential for society Coming together of cultural entities 		
Sunday		- Echoes of Black Friday		
Monday	Cyber Monday	- Great e-commerce operation		

FAIR SATURDAY MODEL "SHARING FESTIVAL" A GROWING INTERNATIONAL BENCHMARK















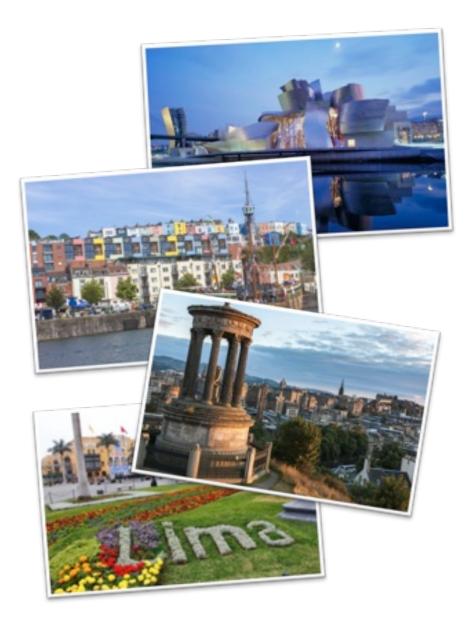


Fair Saturday is one of the first participatory experiences rooted in art and culture, where everyone can take part.

Could you imagine one day when many cities of a country celebrate the same festival?

And experiencing this with other cities or countries all around the world simultaneously?

DEVELOPMENT OF OFFICIAL CITIES



SPONTANEOUS GROWTH

Fair Saturday, by its own nature, has a strong organic growth:

- Artists as the movement's speaker.
- Open call to the cultural ecosystem.
- Shared initiative.

OFFICIAL FAIR SATURDAY CITIES

Moreover, the official Fair Saturday cities are those who participate along with its local institutions in the development of the movement in their community:

- Co-creation of shows and content with the Fair Saturday Foundation.
- Noted communication as an official city
- Support of Fair Saturday team and other collaborating entities of the movement to develop the model.

PUBLIC/ PRIVATE COLLABORATION



Fair Saturday has developed since its launching a strong relationship with a broad range of public and private entities:

- Extraordinary public/ private collaboration:
 - Support of Bilbao City Hall and Biscay's Province Council.
 - Strong strategic collaborations with renowned private entities.
 - Participation of the citizenship in the creation of the movement.
- Support of renowned humanists with an international ambition.
- Creation of a team of more than 100
 volunteers from different cities around
 the world.

FAIR SATURDAY, A DISRUPTIVE MOVEMENT



















FAIR SATURDAY 2016 RESULTS

354 Shows +7,500 Artists

163

Social Projects

+105,209

Euros generated

66

Cities

+103,500

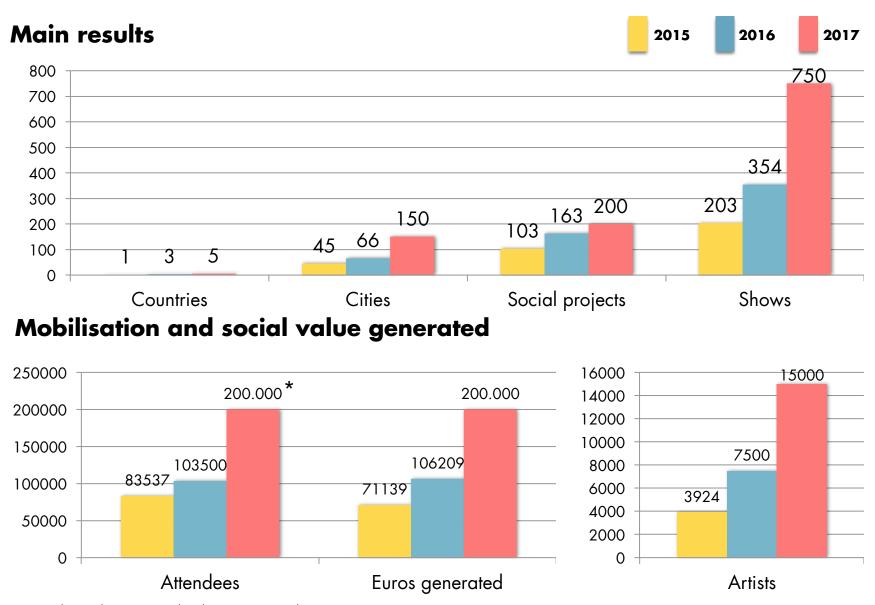
Attendees

Part of the value created in every Fair Saturday show is dedicated to social projects.

This data was provided by the participating artists.

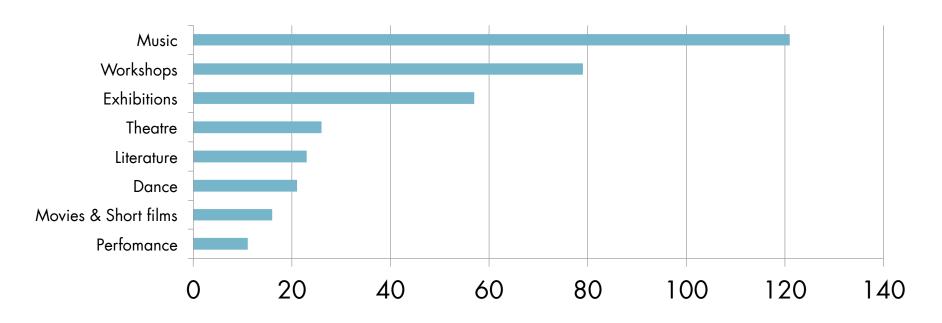
THE MODEL'S GROWTH IN SPAIN Toulouse La Coruña Andorra Pontevedra0 Orense Vigo Valladolid Oporto Salamanca Coimbra Portugal España OBadajoz Lisboa Benidonm Huelva Granada 318 Almeria Shows Cities Gibraltar

FAIR SATURDAY DOUBLING EACH YEAR



^{*}Attendance data estimated with maximum prudence

FAIR SATURDAY SHOWS ANALYSIS



- **92%** of the shows from 2015 **repeated** in Fair Saturday 2016.
- 60% of the shows were **specially organised** for Fair Saturday.
- **40%** ot the shows were already scheduled last Saturday of November and joined Fair Saturday's programme.

Source: own elaboration

THE PARTICIPATION OF THREE PILLARS













CITIES

PRIVATE ENTITIES

MEDIA PARTNERS













HUNDREDS OF SOCIAL PROJECTS

Strong participation within the social sector: more than 160 social projects took part of the movement through Fair Saturday 2016 shows:

AIAS

Acción Contra el Hambre

ACNUR ADFCO

ADELA

Adembi

Asoc. Española Contra el Cáncer

All Euskadi Alboan

Aldeas Infantiles

ALMOM AMELvA Amiarte

Amigos de Calcuta

Amigos de Silva

Amnistia Internacional

Amor en acció

Anda

Animal Aid Unlimited

APA SOS Bilbao Aprendices Visuales

Arrels Fundació

Arte v Alma

Asociación Ahida Asociación AITPAMPE

Asociación Amejhor

Asociación Bene

Asociación de ayuda al refugiado Asoc. de enfermos de Alzheimer

Asoc. Humanista Barrio del Pilar Asociación Laztana

Asociación Madre Coraje Asociación

Montymica

Asociación Mundo Ético Asociación Piel de Mariposa

Aspace

Aspanovas

Assido Atades ATFCF

Ayni

Avuda en Acción Ayudemos a un@ niñ@

Banco de Alimentos de Bizkaia Banco de alimentos de Zaragoza

Bermeoko Kate Sarea Bllbao Formarte

Fundación Bilbao Talento Asociación Biziteai Campaña Hospitalidad

Cantabria Acoge

Cáritas CEAR

Celia Delgado Matías Centro Muieres Luchadoras Chacchando Sueños Children's of Topsia

COM MOVER

Comité Peruano de Socorro

Coprodeli

Cristianos de Alepo-Sirya

Cruz Roia Danza Down Derechos en Acció Drap Art

El Sueño de Vicky

Freiten

Euskal Etxea Lima Barreras Invisibles Federación ASEM

Festibarrio

Fundación FISC

Fundación Agua de Coco

Fundación Anesvad Fundación Balia

Fundación Down Zaragoza

Fundación Gabi San Martín

Fundación Lurgaia

Fundación Pequeño Deseo

Fundación Rana

Fundación Síndrome de Down

Fundación Tomillo Fundación Vicente Ferrer

Fundación Voces Fundismun Galgoleku Integrando Intress

Irrikiclown Itaka Escolapios Juegaterapia Kate Sarea

La Cocina Ecónomica La Gota de Leche La Restinaa La Tarumba Little Silverback

Madagascar Misiones Trinitarias Majalen, Síndrome de Donohue

Makete Lagunak Médicos del mundo Menudos Corazones

Miauel Valls

Misiones de los S. Corazones

Mugarik Gabe Mujeres por África

Zabalketa Nere Izarra Rett Elkartea Nexe Fundació

Ningún Niño sin Sonrisa Ningún niño sin su Cuento

Ñawpa Pacha

Obra Social la Caixa

ONAY – Amigos de Monkole

ONG Olvidados

Asociación Cultural Bislumbres

Operación Mato Grosso

Oxfam Intermón

Paremos el Acoso Callejero

Pasaje Seguro Cantabria

Pasito a Paso Pazos de muier Plan Internacional

Proactiva Open Arms

RAIS Euskadi Sahara Conmiao Santuario Gaia Save the Children

Semilla para el cambio Sentimientos de Cristal

Ser Especial Soldados de Ainara Sonrisas de Bombay

SOS 112 Vagabundos Stop Sanfilippo

T4 Lucha contra el Sida TADeH

Tomares Comparte TP Cartagena MM

Unicef

Uno entre cien mil VASS - Sanfilippo Euskadi

Ventana a la Diversidad

7ubietxe

STRONG MOBILISATION CAMPAIGN









Media partners

- +15 partners (TV, radio, press, online)
- +50 media published Fair Saturday
- +180 total articles

Outdoor advertising campaign

- Videowalls
- Buses
- Tramway
- Flags
- Mupis

Festival's poster campaign

- Generic posters
- Personalised posters
- Programme of events

Total reach:

33,289,219 IMPRESSIONS

REMARKABLE ONLINE IMPACT



570,000 people reached during Fair Saturday week

5,218 times Fair Saturday's content was shared last week of November.

344,318 total impressions in the 10 videos from 2016's campaign.



11,400,000 potential impressions of #FairSaturday

12,651 retweets during Fair Saturday week



1,877 interactions last week of November

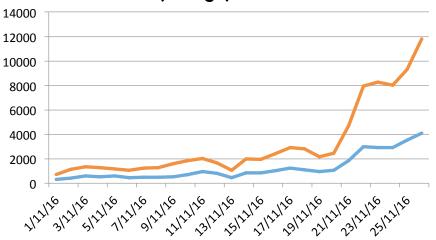
6,598 impressions during Fair Saturday week

#FAIRSATURDAY NATIONAL TRENDING TOPIC

STRATEGIC TECHNOLOGICAL PLATFORMS



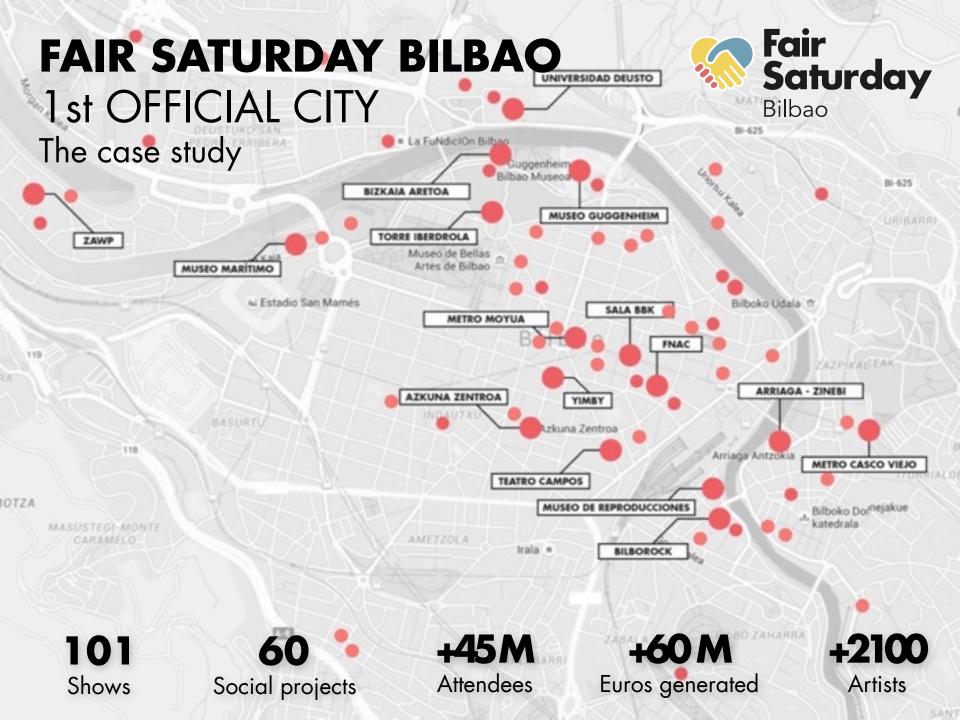
Total visits in the website (blue) y total sites visited (orange) – November 2016



Fair Saturday app (prototype)

- First mobile experience during Fair Saturday 2016 edition.
- +1,000 downloads last week of November.
- +150,000 visits in Fair Saturday's official website during 2016.
- 73.46% of new users during November, due to the strong SEM campaign.
- 73,010 interactions through Google AdWords campaigns.
- 5% of the users came from Peru, main international experience in 2016.

Source: Google Analytics



IMPRESSIVE MOBILISATION IN BILBAO















Real examples of Fair Saturday Bilbao 2016, the second edition.

BASED ON POPULAR PARTICIPATION



Photos of Fair Saturday Bilbao 2015/2016 participants.

ESTIMATED GROWTH IN SPAIN 2017/18



Gibraltar



STRATEGIC VISION OF FUTURE GROWTH

2015 - 2020

International Expansion First steps

2017 - 2018

International Expansion acceleration 2019 - 2020

Growth in Spain 2015 - 2016

	2015	2016	2017	2018	2019	2020
Countries	1	3	4	8	15	>20
Cities	45	100	150	1,000	3,000	5,000
Shows	200	500	<i>7</i> 50	5,000	15,000	>50,000
Attendees	80,000	150,000	200,000	1,000,000	2,500,000	5,000,000
NGOs	103	150	150	500	750	1,000
€ generated	71,000	150,000	200,000	3,000,000	5,000,000	10,000,000

Source: own elaboration





The biggest cultural mobilisation with a social impact.

A movement of cities, global and inclusive, that triggers a social mobilisation rooted in art and culture with the objective of changing the world.



GENERIC PARTNERSHIP PROPOSAL

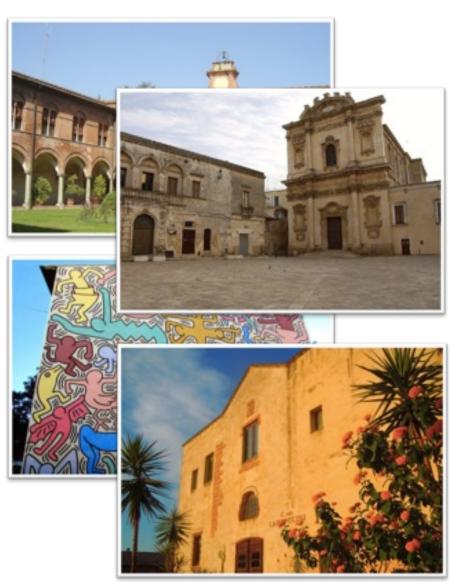




ISBEM as Fair Saturday's partner in Italy to deploy the model in Pisa and Mesagne under a Fair Saturday Model® license agreement

VALUE PROPOSITION FOR PISA AND

MESAGNE



- Innovative Italian cities in the development of a cultural and social movement, that rises as a positive response to Black Friday.
- A new festival to thrive Pisa's and Mesagne's outstanding cultural life.
- Reinforcement of the cities' identity based on cultural and social awareness.
- Potential collaboration with local initiatives and festivities.
- Potential connection with other cities and countries participating in Fair Saturday worldwide.
- Strong International visibility.

VALUE PROPOSAL TO ISBEM



Pioneer development of an **innovative movement in Italy**, with a high impact in the global cultural ecosystem...

...being ISBEM a **benchmark hub of humanistic initiatives** rooted in art and
culture...

...reinforcing **ISBEM's brand image** around the development of fair and equal societies through art and culture...

...demonstrating at the same time **social commitment** with the different social projects participating ...

... being part of an **international network** of cultural entities, private companies and public institutions...

...with high and increasing visibility worldwide.

FAIR SATURDAY CONTRIBUTION TO ISBEM



Fair Saturday will provide to ISBEM, as a licensee of Fair Saturday Model® in Pisa and Mesagne:

- Knowhow and development/ implementation model[®].
- 2 Visits to Pisa/Mesagne of some members of the team, including a conference of Fair Saturday's founder:
 - Training
 - Operations meetings with local agents
 - Follow up of the launching process
 - Official presentation of Fair Saturday in Pisa and Mesagne
 - Official press conference
- Participation* in Fair Saturday 2017 presentation in the Guggenheim Museum of Bilbao.
- Digital Strategy. Online Content and Communication Campaigns.
- Designs and creativities.
- Technological platforms (web and mobile App).
- Counselling and consultancy.

^{*} To be defined to be either online or offline.

FAIR SATURDAY AND ISBEM AGREEMENT CONDITIONS



- Be the local partner to develop Fair Saturday un Pisa and Mesagne
- 2. Fair Saturday Model®:
 - Public Institutions
 - Brands and Private Partners
 - Media Partners
 - Cultural ecosystem
 - Social projects
- 3. Special license fee proposal (permanent value):
 - 3.000€ per city
 - 10% of local (public/private) agreement
 - Travel and Accommodation expenses not included

FAIR SATURDAY AND ISBEM

NEXT STEPS



 Formal proposal of candidacy to be a formal partner of Fair Saturday.

2. Signing of the agreement.

- 3. Visit to Pisa/ Mesagne to launch and to start developing Fair Saturday Model®.
- 4. Definition of the **strategic roadmap** and the **work organisation** to implement the model.



FairSaturday

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www.fairsaturday.org #FairSaturday